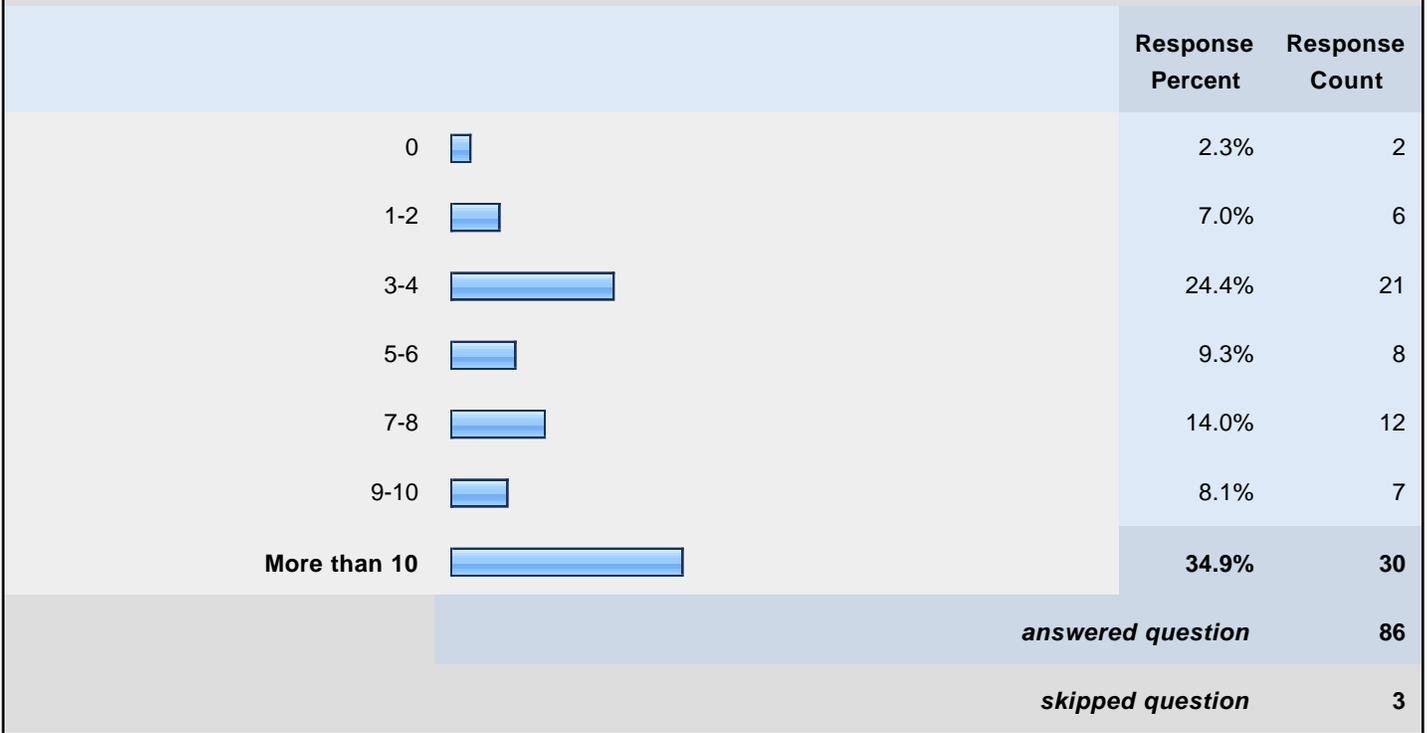
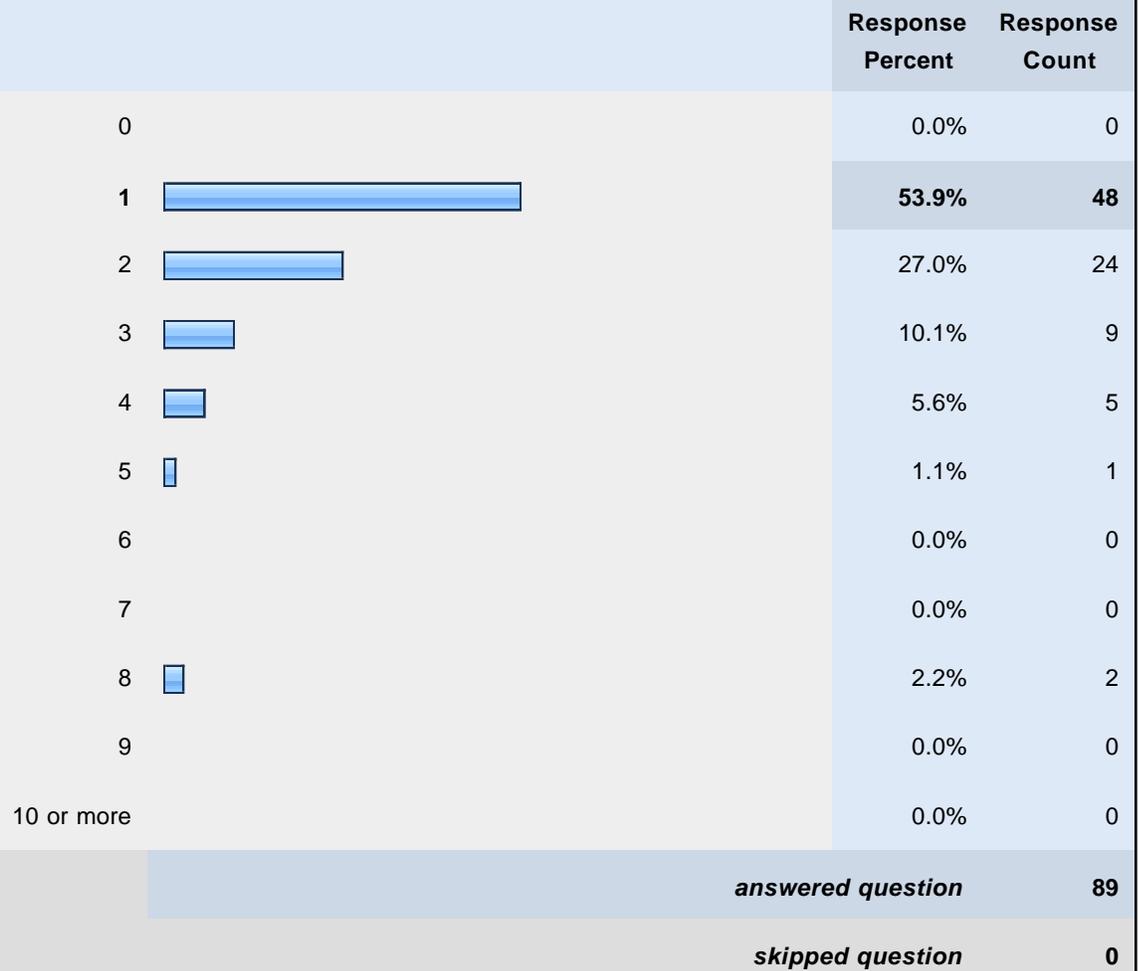


AGB Survey on Board Policies Regarding College and University CEOs Serving on Corporate Boards

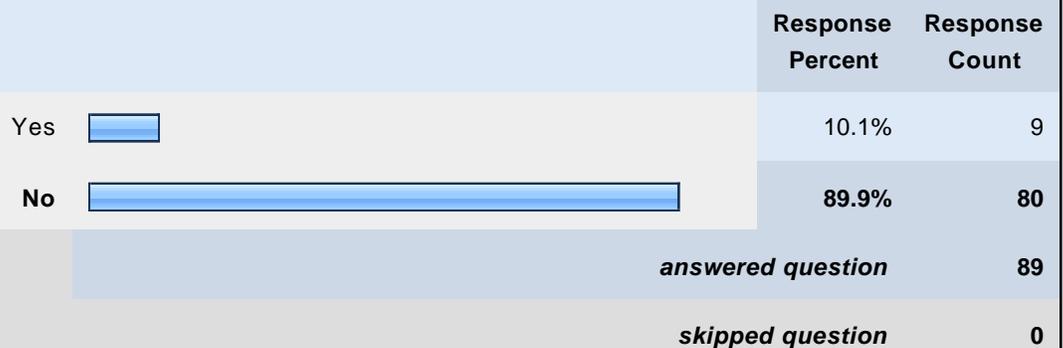
1. How many years have you served in your current position as chief executive of a college, university, or system?



2. How many corporate boards do you currently serve on?

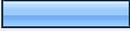


3. Have any members of your governing board invited you to serve on the board of directors for a corporation at which they currently serve as a director or executive?

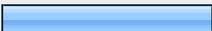
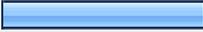


4. In your current position, what guidance were you provided, if any, on the conditions for accepting outside board directorships? (check all that apply)

	Response Percent	Response Count
Contract/employment agreement/policy established guidelines for my service on outside boards	32.6%	29
I am specifically not allowed by the governing board to serve on any corporate boards	0.0%	0
The governing board must approve outside directorships I wish to accept	19.1%	17
The system chief executive must approve outside directorships I wish to accept	6.7%	6
I must disclose to the governing board (or a board committee or member of the board) any compensation I receive as a corporate director	20.2%	18
I have discussed with the governing board, a board committee, or member of the board whether I should serve on corporate boards	50.6%	45
I have discussed with the system chief executive whether I should serve on corporate boards	11.2%	10
I have received no guidance from any source at the college/university/system regarding service on corporate boards	23.6%	21
I have declined or resigned a corporate directorship <i>at the request or advice of my governing board</i>	4.5%	4
I have declined or resigned a		

corporate directorship <i>on my own accord</i> , in my current position		19.1%	17
I haven't served on any corporate boards while chief executive (skip to question 8)		2.2%	2
	Other (please specify)		8
answered question			89
skipped question			0

5. If you served on any corporate boards from July 1, 2009 to June 30, 2010, please estimate your earnings during that period for that board service:

		Response Percent	Response Count
I choose not to provide this information		5.9%	5
Not applicable or \$0		31.8%	27
Less than \$50,000		30.6%	26
\$50,000 - \$99,999		15.3%	13
\$100,000 - \$149,999		2.4%	2
\$150,000 - \$199,999		1.2%	1
\$200,000 - \$299,999		9.4%	8
\$300,000 - \$399,999		2.4%	2
\$400,000 - \$499,999		0.0%	0
\$500,000 - \$999,999		1.2%	1
\$1,000,000 or more		0.0%	0
	Comments:		11
answered question			85
skipped question			4

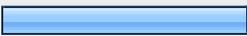
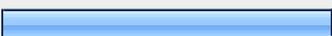
6. Do you use personal leave when doing corporate board work?

	Response Percent	Response Count
Always 	28.6%	10
Sometimes 	5.7%	2
Never 	40.0%	14
N/A 	25.7%	9
answered question		35
skipped question		54

7. In assessing comparability of your compensation and that of other college and university presidents, has the board considered income you receive from outside directorships?

	Response Percent	Response Count
Yes, the board has considered income from outside directorships in comparing my compensation to other college and university chief executives. 	5.9%	5
No. 	67.1%	57
Not applicable or don't know. 	27.1%	23
answered question		85
skipped question		4

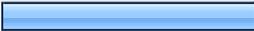
8. In regards to the above language:

	Response Percent	Response Count
My institution/system has a similar policy 	36.9%	31
My institution/system has a better policy 	3.6%	3
My institution/system has a related policy, but not as good or helpful 	6.0%	5
My institution/system has no such policy 	50.0%	42
My institution/system prohibits such service	0.0%	0
Other 	3.6%	3
Comments or suggestions regarding policies		13
	answered question	84
	skipped question	5

9. What is the control of the institution/system of which you are the chief executive?

	Response Percent	Response Count
Public 	43.2%	38
Independent not-for-profit 	56.8%	50
Independent for-profit	0.0%	0
	answered question	88
	skipped question	1

**10. What is the type of institution of which you are the chief executive?
(check all that apply)**

	Response Percent	Response Count
Associates College 	11.2%	10
Baccalaureate College 	24.7%	22
Master's University 	38.2%	34
Research or Doctoral University 	36.0%	32
Specialized College or University 	12.4%	11
System Administration 	7.9%	7
Institution within a college or university system 	3.4%	3
Other	0.0%	0
<i>answered question</i>		89
<i>skipped question</i>		0

11. Please comment on how your service (or potential service) on a corporate board has enhanced, or would enhance, your work as chief executive or benefited, or would benefit, the college/university/system, if at all:

	Response Count
	55
<i>answered question</i>	55
<i>skipped question</i>	34

12. Please comment on any concerns or negative impact, if any, related your service (or potential service) on a corporate board:

	Response Count
	45
<i>answered question</i>	45
<i>skipped question</i>	44

13. Your comments and suggestions are welcome.

	Response Count
	13
<i>answered question</i>	13
<i>skipped question</i>	76